Regulation 402/2013 on the CSM for risk assessment and independent safety assessment by an assessment body (AsBo)

Support to dissemination, March 2020

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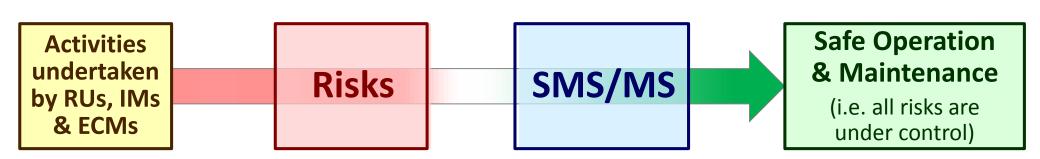
- 1. Context: EU railway market opening legislation → SMS/MS
- 2. Why a CSM for risk assessment? (+available material)
- 3. Place of the CSM for risk assessment within the SMS (Safe Change Management)
- 4. Overview of CSM for risk assessment and the process in Annex I of the CSM
- 5. Why is a CSM Assessment Body needed? AsBo Roles & Responsibilities?
- 6. When shall risk assessment be done? What is a change? What is not?
- 7. Structuring of the development, verification, validation and independent conformity assessments activities between NoBo, DeBo, AsBo
- 8. Differences between Regulation 402/2013 (CSM) and CENELEC 50126 standard
- 9. Levels of the railway system where the CSM for risk assessment applies
- 10. Useful links



CONTEXT - EU railway market opening legislation Introduction of a harmonised way of thinking

For many railway stakeholders, this is a major shift in manner to manage safety of railway operation, traffic management and maintenance activities

- □ Past: it was sufficient to comply with well-established national rules, standards and legislation → technical differences, and approach to safety, among countries
- □ International traffic was made possible only thanks to (voluntary) <u>international or multilateral agreements</u> (COTIF, RIV, bilateral agreements,...)
- □ The new EU legal framework requires the stakeholders to take fully themselves the responsibility for the safe management of their activities through a **risk based approach**
 - → New concepts and new obligations/responsibilities generate many fears



EU railway market opening legislation Proactive and continual risk identification and risk management

- ☐ Instead of **«reacting and fixing»** only the events that occurred in past, the Safety Directive requires RUs, IMs & ECMs to put in place:
 - (Safety) Management System (SMS/MS), and;
 - proactive way of thinking in «predicting and preventing» possible unwanted events (risks) that may happen;
- ☐ To ensure safe **Operation & Maintenance** of railway system,

 SMS/MS shall look both FORWARD and RETROSPECTIVE in order to control (all) risks associated with RU, IM & ECM activities. This implies to:
 - wpredict» unwanted events that can happen during operation & maintenance;
 - **«identify and implement»** risk control measures [i.e. SMS processes, procedures, & rules] in order to **«prevent»** them to happen or to **«protect»** against the consequences of those unwanted events;

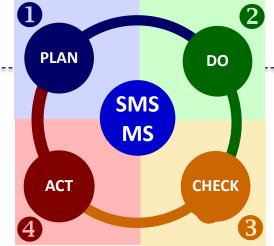




What is an SMS/MS?

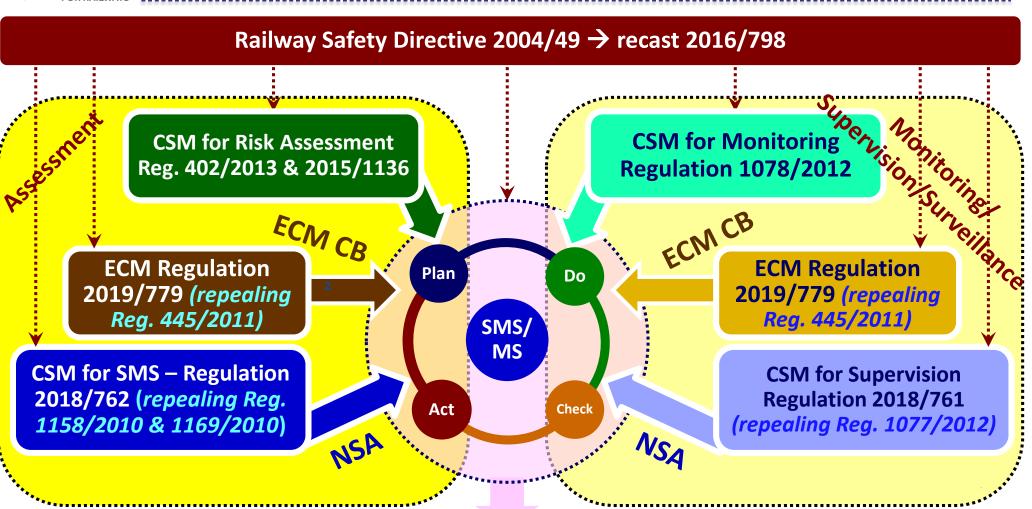
SMS/MS is a structured & documented set of tools, specific to activities of every RU-IM-ECM, used for safe management of company risks. It ensures that:

- 1) PLAN: the company is organised (designed) to deliver safely the operation through appropriate processes, procedures & rules
- 2) DO: the company actually deploys the operational and supporting processes
- 3) CHECK: the company measures the effectiveness of the processes (monitoring)
- 4) ACT/ADJUST: the company takes preventive or corrective measures on detection of noncompliances (→ i.e. continuous management of company risks with aim of preventing accidents)









Safe Operation & Maintenance



Why a CSM for risk assessment?

[Legal text(s) and Guidance material]



CSM for risk assessment expected to help Mutual Recognition of modifications

Art. 6(3)(a) of Directive 2004/49/EC requires development of a Common Safety Method (CSM) which defines "procedures and methods for carrying out risk evaluation and implementing risk control measures whenever a change of the operating conditions or new material imposes new risks on the infrastructure or on operations"

CSM for risk assessment is thus a harmonised legal framework which:

- based on existing practices in EU, sets out a common process for risk assessment
- does not constraint any specific manner on HOW to comply with the process (CSM application guides privilege use of standards and reference systems)
- highlights importance of careful management of shared risks at interfaces underlying the Roles & Responsibilities of the different involved actors

Supports **MUTUAL RECOGNITION** of results from risk assessments thanks to harmonised:

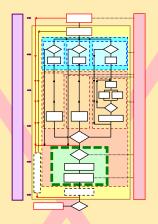
- risk management process;
- suchange of safety related information for the shared risks at the interfaces between;
- b documentary evidence resulting from application of risk management process



Successive versions of CSM for risk assessment Dates of application of the methodology

2005 to 2007

19/07/2010 Technical changes 01/07/2012 TOO changes



RAC-TS [10⁻⁹ h⁻¹]

Regulation 352/2009

+ 2 existing
Guides)

2010 to 2012

21st May 2015 (*Repealing Reg. 352/2009*)

R&R CSM AB

Regulation 402/2013

More categories of RAC-TS

2012 to 2014

3rd August 2015 (*Amending Reg. 402/2013*)

Regulation 2015/1136

CSM DT [10⁻⁹ & 10⁻⁷ h⁻¹]

Regulation 1078/2012 on **CSM for monitoring** applicable since 7th June 2013



Associated guides for application of CSM for risk assessment Complementarities between Guides and Standards

WHAT shall be done?

Regulation 402/2013 on CSM for risk assessment (repeals Regulation 352/2009)



Reg. 2015/1136 on CSM Design Targets (CSM DT)

HOW to

comply with

CSM?

Existing material

Application Guide on Reg. 352/2009 on CSM for risk assessment

Explanatory Note Roles & Resp. CSM Assessment Body

Application Guide on CSM DT

Examples on HOW to apply the CSM

Collection of Examples of risk assessment and Some possible supporting tools

CENELEC 50126 & 50129 revised in 2017

IEC/ISO 31000 & 31010
CENELEC 50126, 50128 and
50129 Standards + Other
Standards (FMECA, FTA, etc.)

Supporting Standards IEC61508, IEC/ISO 31000 & 31010

(CENELEC 50126, 50128 and 50129 Standards

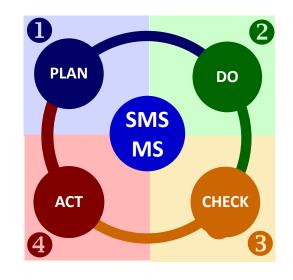
+ Other Standards (FMECA, FTA, ...)

Regulation 402/2013 on the CSM for risk assessment and the Independent Assessment Body, March 2020

Slide n° 10



Place of CSM for risk assessment within the Safety Management System



CSM for risk assessment to be used for a <u>"safe and controlled"</u> management of changes to the railway system



What is place of CSM for risk assessment within Management System (SMS/MS)?

SMS/MS is a structured & documented set of tools, specific to activities of every RU-IM-ECM, used for safe management of company risks. It ensures that:

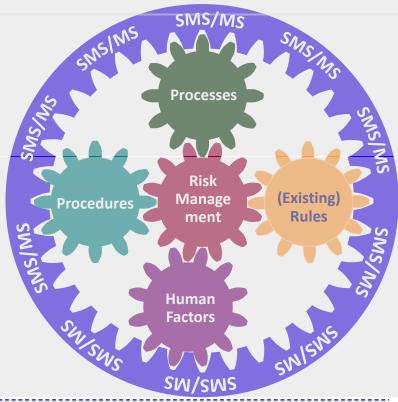
- 1) PLAN: he company is organised (designed) to deliver safely the operation through appropriate processes, procedures & rules
- 2) DO: the company actually deploys the operational and supporting processes
- CSM for monitoring

 CSM for monitoring

 CSM for monitoring

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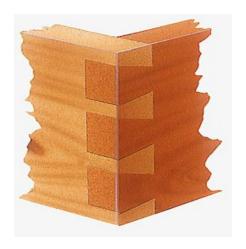




Cornerstones/Pillars of an effective Risk Management and Safety Management System



CSM for risk assessment



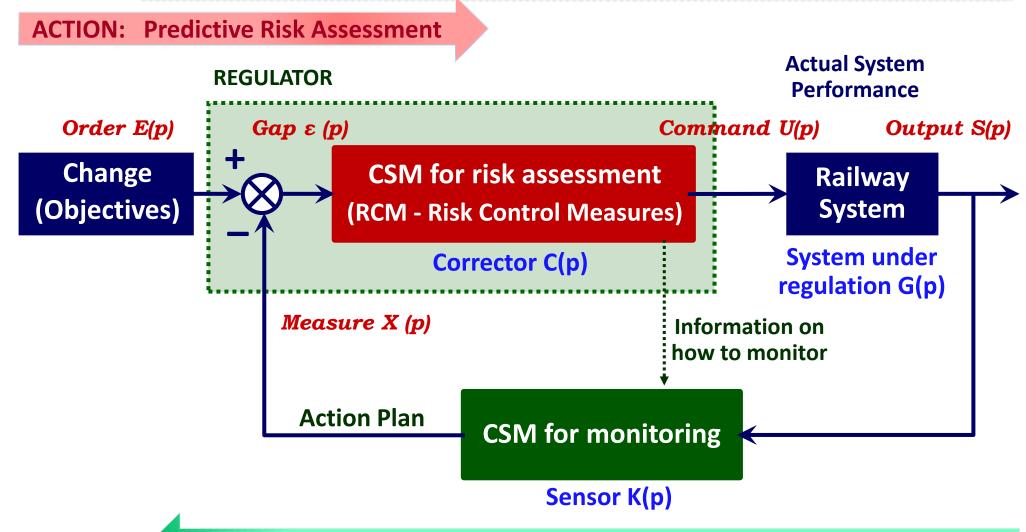
CSM for monitoring

cannot be separated from each other

The implementation of Technical, Operational & Organisational changes can be <u>safe & effective</u> only if the **Change Control Management** process of the RU/IM SMS is based on a continual and combined use of the CSM for risk assessment & CSM for monitoring



Relation between predictive Risk Assessment and Operational Monitoring similar to engineering disciplines of Automatic Regulation Systems



Operational Monitoring and Preventive/Corrective measures: REACTION



Overview of the CSM for risk assessment

(Regulation 402/2013 & Regulation 2015/1136)





CSM for risk evaluation and assessment (Regulations 402/2013 & 2015/1136 replacing Regulation 352/2009)

- Method: tool to be applied for controlling risks and taking decisions transparently and in a harmonised way.
 It is not replacing the technical railway knowledge
- Common and harmonised method at the European level ensuring equal treatment for all railway actors
- Safety: it is to be used by railway actors to manage and control safely changes of the European railway system

CSM for risk assessment is a European regulation \rightarrow it is legally binding and there is no need for national transposition



Who shall apply the CSM? the Proposer

- IMs, RUs, ECMs;
- Actors requested to apply CSM by law (TSIs, directives,...)
 (e.g. an applicant for the Authorisation for placing a vehicle on the market)
- Other actors when defined through contractual arrangements

How should the CSM be applied?

- CSM describes a process or framework for risk assessment to be integrated within the SMS of RUs/IMs/ECMs
- CSM does not constraint any detailed tool/instrument for risk assessment
- Tools/instruments on how to comply with CSM can be found either in Agency guidance material or in international and European Standards



Reminder – Purpose of the CSM for risk assessment assess and control risks arising from changes to the railway system

When should the CSM be applied?

- When making changes to the railway system
- Indifferently to "Technical, Operational or Organisational" changes
- Always

 for evaluating at least the "significance of the change"

BUT

Annex I must be applied only when change impacts safety performances
 AND when it is assessed as being a "significant" change

When change is non significant, method for risk assessment is not imposed But RISK CONTROL IS MANDATORY, e.g. ISO 31000 standard could be used

Who is deciding if the change is significant?

 If there is no Notified National Rule, Proposer decides whether the change is significant → national safety authority (NSA) does not decide



Controls of the correct assessment of the significance of the change

<u>WHO</u> is checking, <u>WHEN</u> and <u>HOW</u> <u>risks</u> of both Significant and Non Significant changes are adequately <u>controlled</u>?

- For RUs and IMs → NSA during supervision activities of RU/IM SMS
- For ECMs → ECM Certification Bodies <u>during surveillance activities</u> of ECM System of Maintenance
- In the cases foreseen by the national legislation (notified rules)
- Supervision/Surveillance are not expected to be done systematically on all changes <u>but on a sampling basis</u>, having knowledge of the key risks
- RUs and IMs (respectively ECMs) are requested to keep and document a list of changes they do to enable such a supervision by NSA (respectively such a surveillance by ECM Certification Body)

Decisions made by Proposers can be questioned by NSAs and by ECM Certification Bodies if they can demonstrate existence of substantial safety risks



Benefits of application of CSM for risk assessment

- Common tool used by all railway actors
 Common language supporting mutual recognition of results of Risk
 Assessments and the exchange of information between stakeholders
- Enables traceability of decisions and provides Company Management with criteria to help them taking <u>consciously and safely</u> decisions <u>Memory of the company</u>
- Decisions of the NSA/ECM Certification Body are based on objective evidences

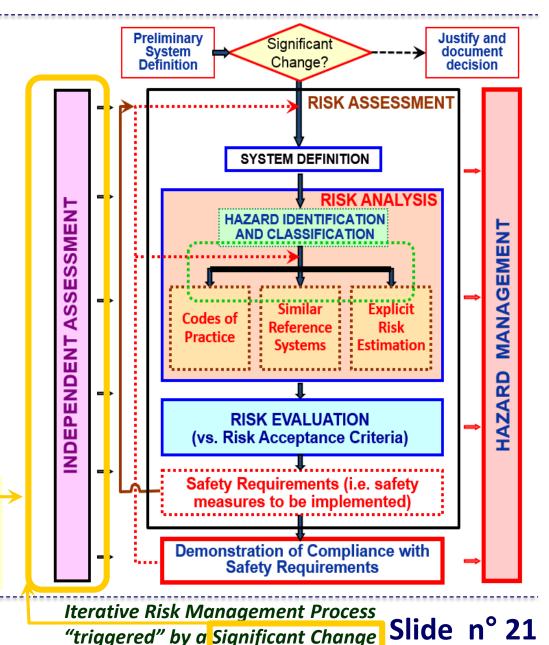
Equal treatment for all RUs/IMs and ECMs

CSM supports logical and rational approaches rather then emotional behaviours based on doubts and fears

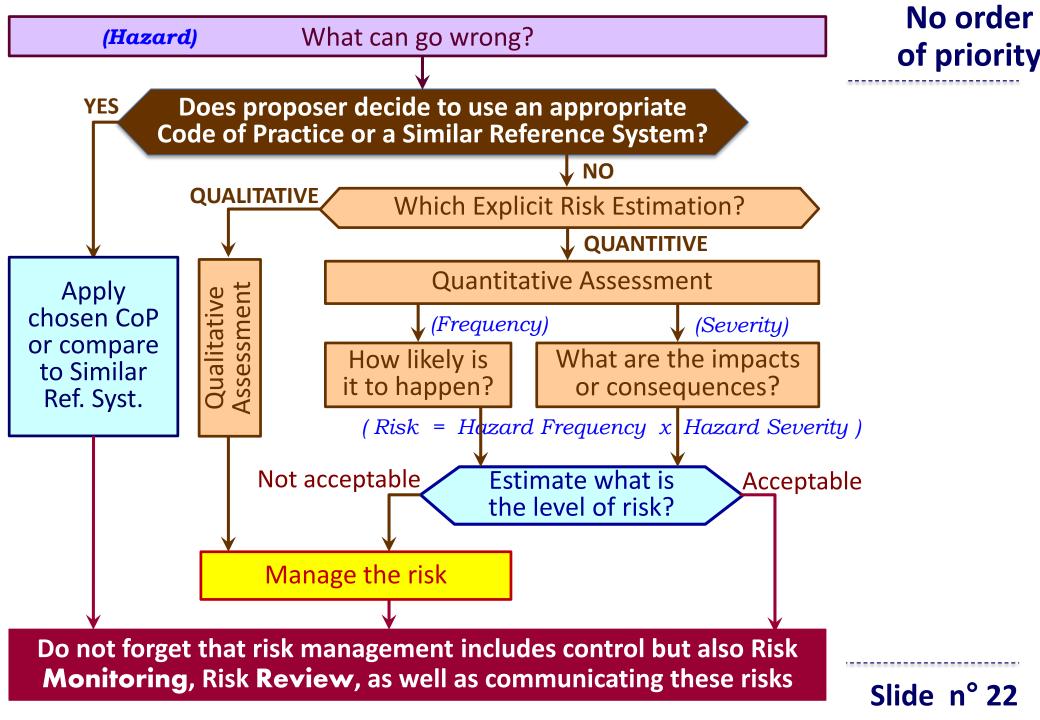


Overview of the CSM for risk assessment Risk assessment flowchart - Process in Annex I

- A common <u>risk assessment</u> process with:
 - (a) System definition
 - (b) Identification of hazards/risks & associated safety measures
 - (c) Risk analysis based on exiting risk acceptance principles (CoP, Ref. Syst, Explicit Risk Estimation - no priority)
 - (d) Risk evaluation for checking acceptance of risk(s)
 - (e) Definition of safety requirements from identified safety measures
- <u>Demonstration of system compliance</u>
 with identified safety requirements
- Requirements for mutual recognition:
 - (a) Hazard Management via a Hazard Log
 - (b) Independent Assessment (Body)



Regulation 402/2013 on the CSM for risk assessment and the Independent Assessment Body, March 2020



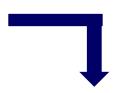




Why is Independent Safety Assessment necessary? What are the AsBo Roles & Responsibilities?

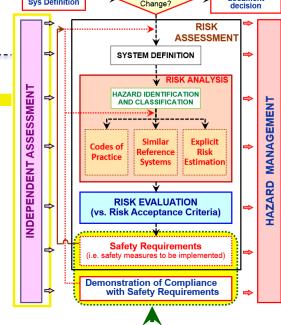


Significant Change



Article 6 → an AsBo must be appointed

... in order to provide the necessary reasonable assurance to an Authorising Entity who must take a decision based on the results from the application of the CSM



AsBo is a reliable second pair of eyes who through independent assessment of:

- sorrect application of risk management process in Annex I of CSM, and;
- suitability of results from the risk management process;
- □ gives an expert judgement on the confidence that the change under assessment can fulfil safely the intended objectives,
- enables to gain trust in an effective risk management and allows
 the mutual recognition of the results from the risk assessment





Pay attention not to mix the Roles & Responsibilities of the Proposer and of the AsBo

- Important to distinguish that:
 - Risk Assessment shall be done by the **Proposer**
 - Independent assessment shall be <u>done by CSM Assessment Body</u> to check:
 - ① correct application of risk management process in Annex I of CSM, and;
 - ② suitability of the results from that risk management process

□ CSM assessment body:

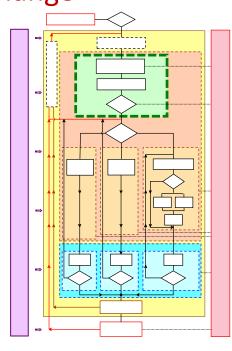
- does not independently assess the significance of change
- does not carry out risk assessment
- does not provide advices, recommendations or solutions on how to address detected non-compliances with CSM or any organisational concerns related to company safety and quality assurance processes

Otherwise there is a risk to compromise CSM AB independence in assessing appropriateness of corrective measures Proposer suggests to address issues



- Correct application of CSM

 check of compliance with
 - the CSM Regulation, and;
 - the risk assessment **process** in that CSM
- Suitability of results of risk assessment → check that system under assessment can fulfil safely intended objectives of the change
- Assessment include all steps of CSM process:
 - system definition
 - hazard identification and risk analysis
 - risk evaluation and risk acceptance
 - demonstration of compliance with safety requirements
- AsBo working method detailed in a Recommendation For Use [RFU 1] available on the Agency website

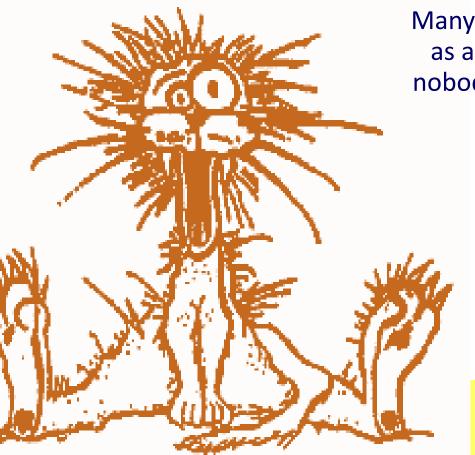




When shall risk assessment be done? What is a change? What is not a change?



Perception of the concepts of «risk», «risk identification» and «risk management»



Many people perceive risk and risk management as a **complicated and boring** task that almost nobody likes and nobody is happy to deal with it

shown by return

of experience [REX]

Many stakeholders **misuse concept of significant change** in CSM to avoid:

- 1) application of Annex I of CSM
- 2) appointment of an AsBo

In practice, no matter we like or dislike it, proper Risk Identification, Risk Control and Risk Management must be done for both Significant and Non-Significant changes

"STRESS"



2016/798

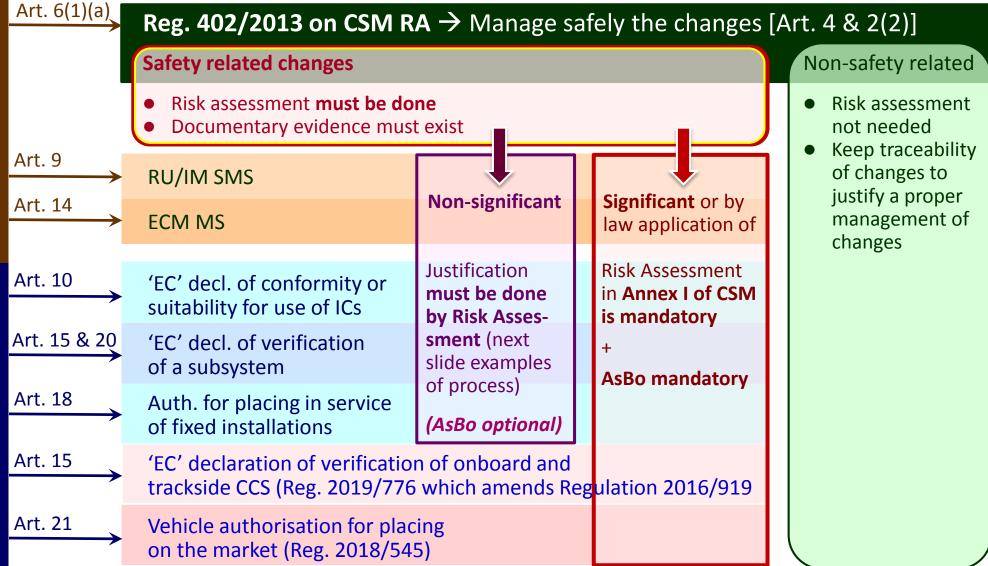
Directive

Safety

Directive 2016/797

nterop.

Legal requirements Where is risk assessment necessary/required?

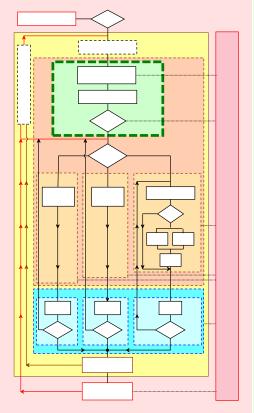




Possible "processes for risk assessment" and control of risks arising from safety-related non-significant changes

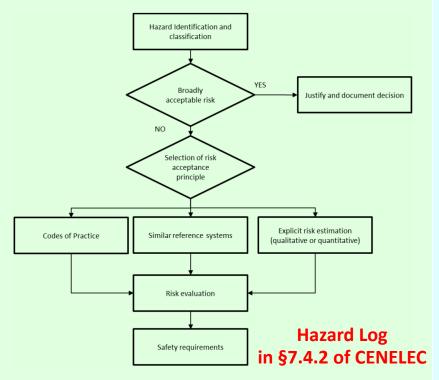
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Annex I of Reg. 402/2013 without AsBo



2

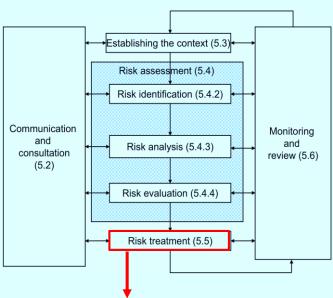
Figure 8 in CENELEC 50126-1:2017 standard on the process for risk assessment (related to phases 3 and 4 of Figure 6)



Implementation and demonstration of compliance part of Figure 6 of 50126-1:2017

3

Figure 3 in ISO 31000 standard Risk management process

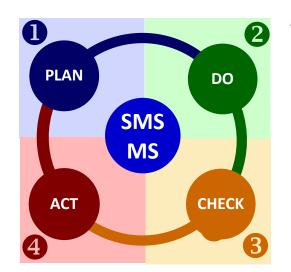


Includes implementation of control measures that make the risk acceptable/tolerable



Setting up and/or modification of a (Safety) Management System

Capability for safe railway operation, safe traffic management and safe maintenance are acknowledged through a certified (Safety) Management System (SMS/MS)



The development (or modification) of the SMS/MS must be based on a **risk assessment in order to**:

- identify all risks arising from the activities of the company;
- take into account all risks associated to the safe operation and maintenance of technical equipment/sub-systems;
- put in place an organisational structure and share roles and responsibilities across that structure in order to:
 - fulfil safely the company activities;
 - operate and maintain safely the technical equipment;



For that, independent Assessment by an AsBo gives a reasonable confidence that the company organisation, processes, procedures and working instructions of the SMS/MS enable to fulfil safely its activities (i.e. safe operation and safe maintenance of the railways)



Vehicle authorisation for placing on the market



The applicant for the Authorisation for placing a Vehicle on the market must apply **risk assessment in order to**:

- identify/capture, understand and analyse all reasonably foreseeable hazards;
- identify and implement risk control or mitigation measures reducing the risks to an acceptable level;
- □ Identify, and export through the Technical File of the Vehicle, all necessary Safety-related Application Conditions in order to ensure that the vehicle can be safely integrated within the network, and safely operated and maintained



The independent assessment by an AsBo gives the assurance to the Authorising Entity that:

- □ Applicant's risk assessment process is systematic, exhaustive & correct
- Vehicle can be safely integrated within the network, safely operated and safely maintained



Examples of changes where risk assessment must be done

- □ Placing in service, and integration into RU SMS, of an already authorised vehicle
- Design of a new vehicle or modifications to an existing vehicle
- Merging of two railway undertakings into a single company or an RU which integrates an external ECM into its company
- Modification of an existing process, a procedure or working instruction of the SMS
- Extension of the type of operation (e.g. a freight RU which wants to transport dangerous goods or to operate passenger transport)
- Outsourcing an activity previously done internally (e.g. an infrastructure manager which sub-contracts some parts or wholly maintenance of infrastructure
- Placing on the market of an on-board or trackside ETCS sub-system, or modifications to such an existing sub-system
- Reorganisation and re-structuring of the company with new roles and responsibilities
- □ etc.



Examples of activities which should not require risk assessment <u>if those</u> <u>activities are already covered by either existing SMS arrangements</u> or by existing risk assessment evidence

- Use of temporary speed restrictions (TSRs) for maintenance of infrastructure
- Application of a maintenance procedure/instruction of the SMS
- Replacement of a defective technical component/equipment by a healthy one in compliance with the manufacturer's installation prescriptions (which includes the necessary tests to be done)
- Change of supplier of an interoperability constituent (IC)
- Conformity of a New Vehicle to an already Authorised Type
- etc.



Structuring of Development, Verification, Validation and independent Conformity Assessments activities

between the Proposer, NoBo, DeBo & AsBo



Relationship between AsBo and other conformity assessment bodies (NSA, NoBo, DeBo, other ASBOs)

EU legislation requires to avoid duplication of independent assessment work between different conformity assessment bodies (NoBo, DeBo, NSA, AsBo, etc.)



Essential that the Proposer correctly structures the different development, verification and validation activities and independent conformity assessments

Compliance with applicable TSIs & National Rules and

NoBo "EC Verification of conformity" & DeBo Checks



Compliance with CSM for risk assessment and

Independent Safety
Assessment by an AsBo





NR in force at time of request of Authorisation **■ National Law**

Independent Conformity Assessment by

NoBo

DeBo

- □ TSIs contain essential requirements related to safety as far as they are <u>necessary</u> for interoperability
- □ Sole compliance with TSIs does not ensure safety is fully covered → additional risk assessment necessary
- ☐ Only where necessary for interoperability purposes,
 TSIs request application of specific part(s) of CSM RA
- □ TSIs do not question necessity to apply CSM RA for safe management of changes → CSM RA must also be applied to demonstrate safety is fully controlled



Regulation 402/2013
(CSM RA) ≡ EU law
(when making changes)

Independent
Conformity
Assessment

Compliance
is mandatory

BUT

Application of CSM RA shall not lead to requirements contrary to a TSI otherwise
TSIs need to be revised or MS shall ask for a derogation



TSIs and Regulation 402/2013 are separate legal texts → compliance with CSM Risk Assessment is also mandatory

TSIs **≡ EU law** (Derogations in Art. 7 of ID 2016/797)

NR in force at time of request of Authorisation **■ National Law**

Independent Conformity Assessment by

NoBo DeBo
Compliance is mandatory

- □ TSIs contain essential requirements related to safety as far as they are <u>necessary</u> for interoperability
- Sole compliance with TSIs does not ensure safety is fully covered → additional risk assessment necessary
- ☐ Only where necessary for interoperability purposes, TSIs request application of specific part(s) of CSM RA
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Regulation 402/2013 (CSM RA) ≡ EU law (when making changes)

Independent Conformity Assessment

AsBo
Compliance
is mandatory

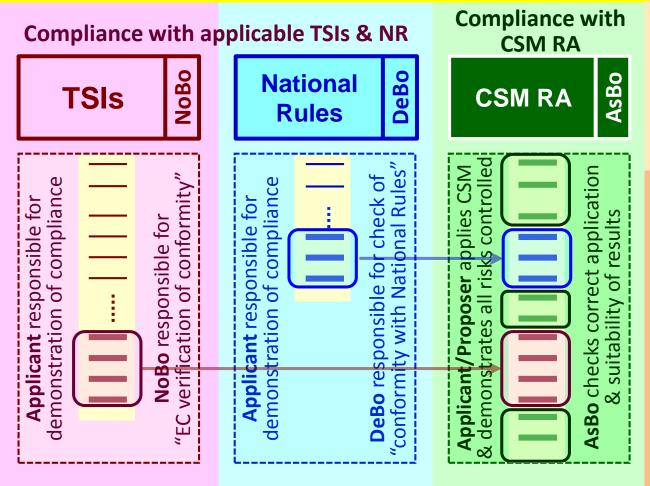
BUT

Application of CSM RA shall not lead to requirements contrary to a TSI otherwise
TSIs need to be revised or MS shall ask for a derogation



Compliance with TSIs – Compliance with CSM Risk Assessment WHAT is the interaction of AsBo with other CABs?

Duplication of independent assessment work between different Conformity Assessment Bodies shall be avoided



<u>Applicant/Proposer</u> applies its processes and demonstrates:

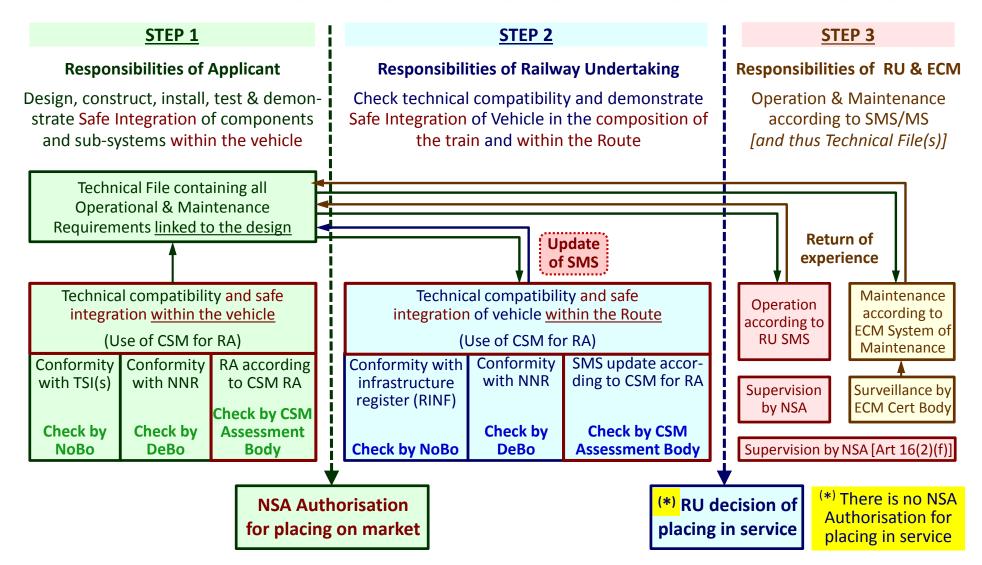
- □ compliance with TSIs, NNR & CSM
- all risks identified and controlled to an acceptable level (Proposer's Declaration – Art. 16)

Authorising Entity (e.g. NSA) issues authorisation based on evidences of:

- NoBo EC Verif.ication of conformity with TSIs;
- DeBo verification of conformity with notified national rules;
- □ Applicant's EC declaration of verification;
- AsBo safety assessment report;
- Applicant's declaration of Article 16 of the CSM RA;

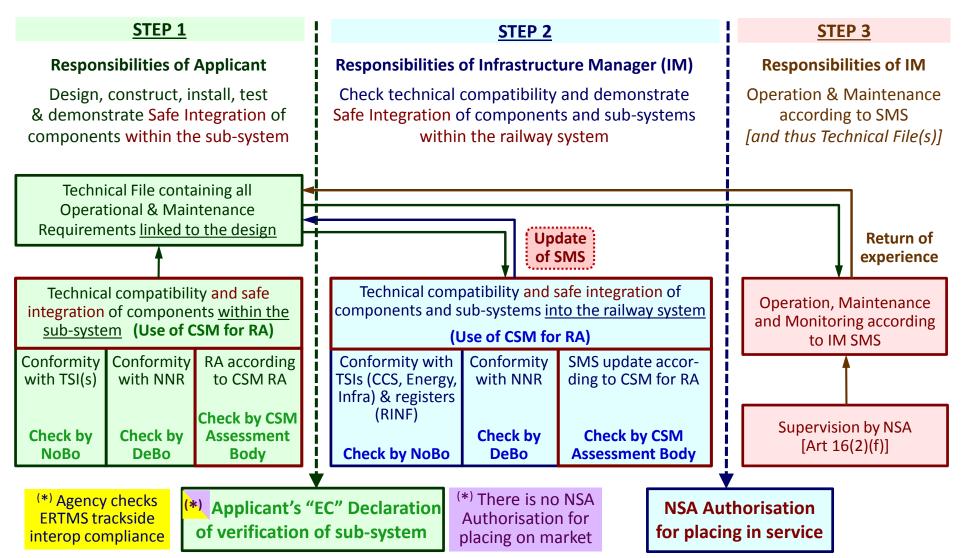


Roles and responsibilities of different Conformity Assessment Bodies within Authorisation for placing on market Vehicles - Safe Integrations





Roles and responsibilities of different Conformity Assessment Bodies within Authorisation for placing in service of fixed installations – Safe Integrations





Differences between Regulation 402/2013 on the CSM for risk assessment

&

CENELEC standards



In terms of Risk Assessment PROCESS



There is no difference in the process between:

 CSM for risk assessment (WHAT? i.e. High Level requirements)

&

ISO 31000, CENELEC EN 50126, 50128
 & 50129 Standards
 (HOW to comply with CSM?)

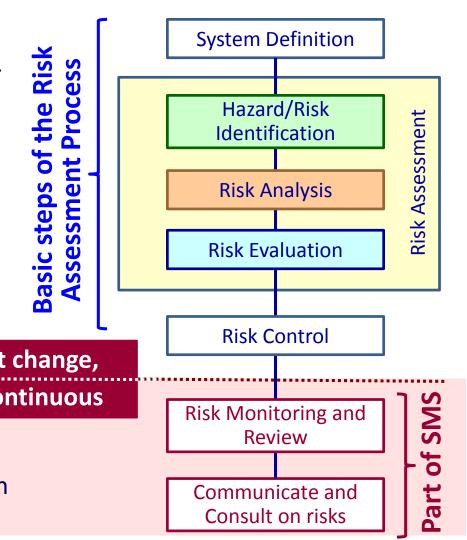


Regardless of type of business, activity or function of company, Risk Management is **7 step based process**

- □ Defining context (System Definition)
- Risk Assessment
 - ♥ Hazard/Risk Identification
 - ♥ Risk Analysis
 - ♥ Risk Evaluation
- □ Risk Control

'Risk' is dynamic and subject to constant change, so Risk Management process includes continuous

- □ Risk Monitoring and Review
- Communication with and consult staff on company and their activity risks





In terms of independent safety assessment activities

A CENELEC ISA is not a CSM AsBo

A CENELEC ISA cannot work instead of a CSM AsBo



- CSM Assessment Body (AsBo)
 - Mandatory accreditation—recognition and supervision by a competent authority
 - Mutual acceptance of AsBo report mandatory

whereas

- CENELEC Independent Safety Assessor (ISA)
 - Neither obligation for accreditation—recognition nor for supervision by any competent authority
 - Mutual acceptance of ISA report not mandatory

BUT no difference of working method between AsBo & ISA



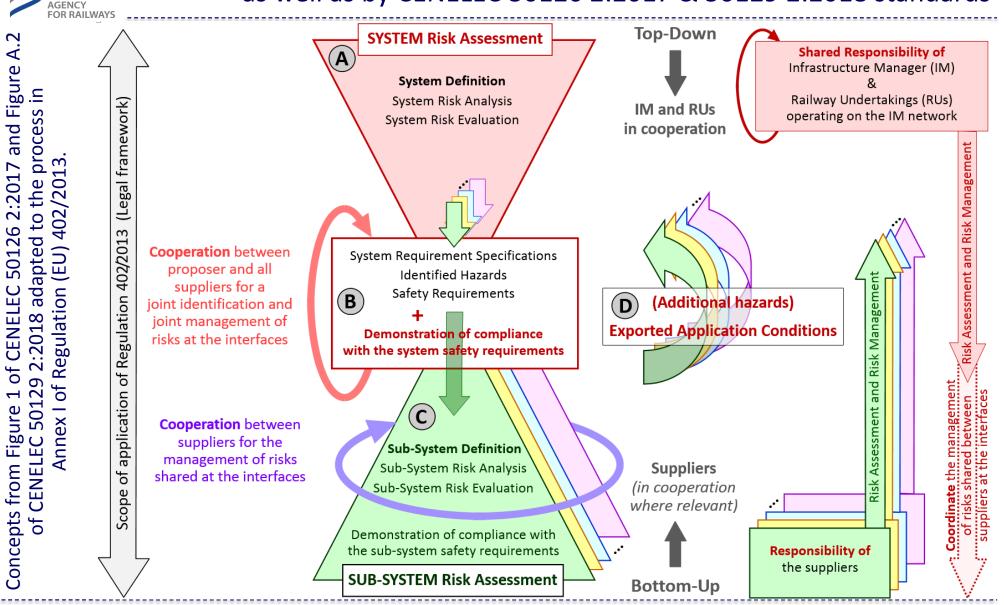
Levels of the railway system where the CSM for risk assessment applies

REMINDER: Who shall apply the CSM? the Proposer

- IMs, RUs, ECMs;
- Actors requested to apply CSM by law (TSIs, directives,...)
 (e.g. an applicant for the Authorisation for placing a vehicle on the market)
- Other actors when defined through contractual arrangements
 - (CSM for) **risk assessment** must be done <u>at</u> <u>all levels</u> of the railway system architecture



System based approach required by Art. 4(1) of Safety Directive 2016/798 as well as by CENELEC 50126 2:2017 & 50129 2:2018 standards





System Risk Assessment and Sub-System Risk Assessments

At the level of the railway system, systematic top-down "system based approach":

- Joint System Risk Assessment by IM & RUs
- System AsBo

At level of every sub-system (i.e. sub-contractor)

 Sub-System Risk Assessment (jointly with other sub-contractors for shared risks)

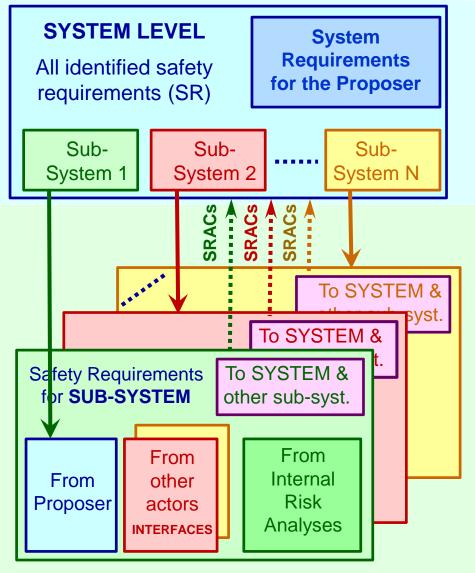
Requirements allocated to subsystem from the SYSTEM

Requirements imported from other actors through shared interfaces

Internal requirements from own sub-system risk assessment

Requirements exported to SYSTEM (SRACs) and to other sub-systems (/actors) through shared interfaces

Sub-System AsBo





System: build a new line fitted with ERTMS

Structural sub-systems:

- Energy,
- **♥** Infrastructure
- ♥ Traffic operation management
- **♥ Trackside CCS**
- **Maintenance**

Existing products on the market:

- **♥** RBC
- ♦ Interlocking
- ♥ etc.

Risk Assessments

Whole System
Risk Assessment
& Safe Integration

Sub-System
Requirement Allocation

(Energy, Infrastructure, Traffic operation management, Trackside CCS, Maintenance)

IXL&RBC Specific Application Safety Cases & Sub-System Risk Assessments

IXL Generic Product Safety Case & Risk Assessment

RBC Generic Product Safety
Case & Risk Assessment



System Architecture System: new line to be fitted with ERTMS – Structural sub-systems: Energy, **SYSTEM** Infrastructure Traffic operation management **AsBo** Maintenance Trackside CCS Sub-System req^{mnt} allocation **RBC Sub-**Interlocking + RBC (Level 2) IXL Sub-System AsBo parametrisation (configuration) **IXL Product** ♦ Interlocking Product AsBo (ISA?) **RBC Product RBC Product** AsBo (ISA?)

Independent assessment

Whole System
Risk Assessment (including sub-system requirement specification)
&
Safe Integration

Specific Application Safety Cases & Risk Assessments

Generic Product Safety Case & Risk Assessment

Generic Product Safety Case & Risk Assessment



Mutual recognition of the Independent Safety Assessment Reports from the different CSM Assessment Bodies (AsBo)

Independent Safety Assessment Reports

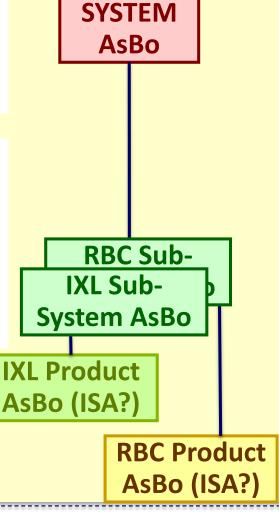
SYSTEM AsBo Report

Mutual recognition
obligatory for subsystem AsBo reports

CENELEC ISA Report

Mutual recognition non-obligatory

(Possible but CSM AB can request additional checks)



Independent assessment

Whole System
Risk Assessment
& Safe Integration

Sub-System Requirement Allocation

(Energy, Infrastructure, Traffic operation management, Trackside CCS, Maintenance)

IXL&RBC Specific Application Sub-System Safety Cases & Risk Assessments

IXL Generic Product Safety Case & Risk Assessment

RBC Generic Product Safety
Case & Risk Assessment











- Railway operation, traffic management and maintenance are risky businesses. It is therefore mandatory for Top Managers to have a good understanding of the concept of risk and to engage in proper, continual & proactive Risk Management
- Rather than only reacting to events from the past, proactive Risk Management, based on risks, ensures that before any problem appears: Prevention is Better than Cure,
 - a proactive and systematic risk assessment of all reasonably foreseeable problems is done,
 - their causes and consequences are analysed
 - acceptable risk control measures are defined and implemented:
 - either to prevent the hazard (cause), or
 - to mitigate the consequences severity, or to reduce probability
- So, it facilitates managers taking consciously decisions (responsibility)
- As the process is consistent and traceable, it improves transparency within the organisation, to (external) independent assessors, as well as to Regulatory Bodies
- A proactive Risk Management builds mutual trust both within company and among business partners (e.g. insurance companies)





Risk Assessment		Risk Management
What can happen? (Identify Hazards)	†	What can be done?
What are the consequences if it happens? (Estimate severity)	†	What are the impacts of each option on future options?
How likely is it to happen? (Estimate frequency)	+	What are the benefits, costs and risks of each option?
Are consequences acceptable? (Risk acceptability)	+	Are the impacts of each option affordable?
Reduce the risks where required (Risk control)	+	Risk monitoring and risk review (i.e. check effectiveness + improve)

Risk assessment is a means to an end, not an end in itself - The aim is to keep people safe, not only to have good paperwork



The method alone does not lead to successful Risk Management

- ☐ The most important step in any risk assessment is that hazards can only be controlled if they are IDENTIFIED
- □ Risk assessment is a means to an end, not an end in itself. The aim is to keep people safe, not only to have good paperwork
- The risk analysis process depends on:



the knowledge,

the imagination,

the creativity, and,

the integrity



of the individuals doing the analysis





The only application of risk assessment and risk management techniques without appropriately talented/competent staff does not ensure a proper and thorough risk analysis result



Useful links

ERA guidance material on the CSM for risk assessment, and additional relevant documentation can be found on the Agency website under the link https://www.era.europa.eu/common safety methods for risk evaluation and assessment

- □ Regulation 402/2013 and Regulation 2015/1136
- □ Agency guide for the application of the CSM for risk assessment
- Agency collection of examples of risk assessments and some possible tools supporting the CSM
- Agency guideline for the application of harmonised quantitative design targets for technical systems (CSM-DT) defined in Regulation 2015/1136
- Agency explanatory note on the CSM assessment body roles and responsibilities
- □ Recommendation for use 01 on the working method of the AsBo
- Agency clarification note on safe integration



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Questions? → Send e-mail on: CSM.risk_assessment@era.europa.eu